Approved For Release 2001/03/01 : CIA-RDP33-02415A000500390047-2



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10 June 1959

MEMORANDUM FOR : Deputy Director (Plans)

SUBJECT : CIA/Hqs USAF Relationships re GUSTO

1. I believe General Holzapple and General Demler at this time may feel that DPD did not accomplish operational background and comparison studies specifically requested by them. You will recall General White's desire to insert operational judgment prior to and during the panel sessions. There then followed a meeting here between yourself and Generals Demler and Holzapple at which time the services of this staff were offered to prepare any studies and staff work desired by the Air Staff participants. Both Generals accepted this offer and recognized the security benefits which would accrue therefrom.

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and me to read background papers and to determine what work we were to accomplish for him. The three major points I have previously briefed you on, namely, (1) a support study to be contributed by Col. Geary, (2) a cost analysis, if possible, of each of the systems, and (3) a review of both proposals from an operational considerations viewpoint.

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I requested to review the proposals from a cost analysis viewpoint. A deadline of Friday, 5 June, was established to give you the completed operational paper. General Holzapple desired to have the paper prior to the meeting and at the very latest to have it delivered to him for reading and discussion with you in the airplane on the trip up. On 5 June delivered the paper to you. On 8 June you and I briefly discussed the paper and I understood that you were well satisfied with the effort. All information proposed for the paper was checked with Mr. Kiefer on 1 June.

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4. I was advised by Mr. Kiefer that this study was not given to General Holzapple since it was not up to date. He said a session to brief Generals Holzapple and Demler on the

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planned for 15 June. In view of the above, I would urge your serious consideration regarding (a) possible loss of faith in CIA on the part of General White's representatives, since a bona fide offer and acceptance with regard to operational factors was made, but results withheld; (b) the extent to which either of these officers or other Air Force representatives will feel inclined to make use of the DPD staff on future GUSTO problems; and (c) any reservations Air Force participants may have in the future with regard to this joint venture without additional appropriate Air Staff work.

- 5. Perhaps I have not estimated accurately either the feeling of General Holzapple or the Air Staff. However, I strongly recommend that if this Division is committed to furnish responsible Air Staff officials assistance in the way of staff work and studies, an explanation should be given to the individuals concerned as to why the requested work has not been delivered. I am certain that my worst fears in this regard will get back to Col. Geary with an unfortunate effect on CIA/Hqs USAF relationships. Therefore, one of us should make some sort of explanation to Generals Holzapple and Demier.
- 6. Additionally, I recommend that the study be up-dated (if needed) and offered to these officers.

SIGNED
WILLIAM BURKE
Colonel, USAF
Acting Chief, DPD-DD/P

DPD-DD/P-WBurke/hh

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> This document contains information referring to Project GUSTO

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